

The Path of Value Creation

From 1875

Contributing to the stabilization of people's lives since establishment
Expanding the Bank's nationwide network in Japan

1885 Ministry of Communications

1949 Ministry of Posts and Telecommunications

2001 Ministry of Internal Affairs and Communications and the Postal Services Agency
2003 JAPAN POST (Nippon Yusen Kōsha, government-owned corporation)

1875 Postal money order and postal savings business established
1906 Money Transfer service established
1981 Automatic teller machines (ATMs) for postal savings introduced
1987 In-house postal savings investment management commenced

From 2007

The first step as a private bank

2007 JAPAN POST BANK (Privatized)

2007 JAPAN POST BANK Co., Ltd. established
2008 Investment in SDP CENTER Co., Ltd. (Currently JAPAN POST BANK LOAN CENTER Co., Ltd.)
2013 Investment in ATM Japan Business Service., Ltd.

From 2015

Establishing our position as a listed company

2015 Shares listed on the First Section of the Tokyo Stock Exchange

2015 Investment in JP Asset Management Co., Ltd.

From 2018

Bank management in adverse conditions

2018 Previous Medium-term Management Plan (FY2019/3 through FY2021/3)

2018 Established Japan Post Investment Corporation

From 2021

ESG management Challenge for financial innovation

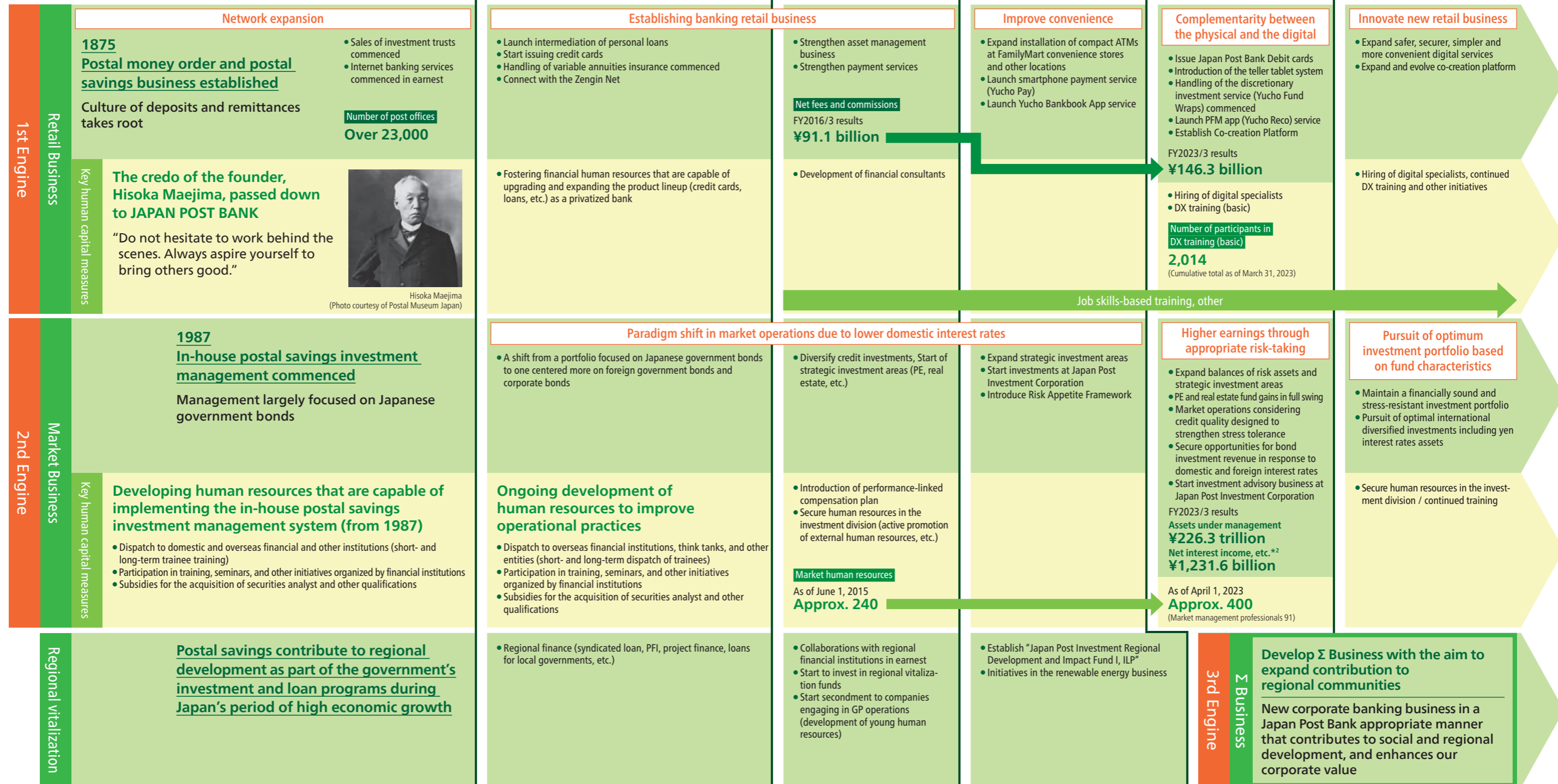
2021 Current Medium-term Management Plan (FY2022/3 through FY2026/3)

2022 Transitioned to the Prime Market of the Tokyo Stock Exchange
2023 Offer and sale of JAPAN POST BANK stock by JAPAN POST HOLDINGS (Stake of the Bank's shares held by JAPAN POST HOLDINGS*1 Approx. 89.0% ▶ Approx. 60.6%)

From 2026

Sustainable value creation

From 2026 Next Medium-term Management Plan



*1 Shareholding ratio is the ratio of the number of shares held by Japan Post Holdings against the aggregate number of issued shares (excluding treasury stock).
*2 Interest income - Interest expenses (including gains (losses) on sales, etc.) (Consolidated data)